ACS Guidelines for Triage and Management of Elective Cancer Surgery Cases During the Acute and Recovery Phases of Coronavirus Disease 2019 (COVID-19) Pandemic

Developed by the leaders within the ACS Cancer Programs (American Joint Committee on Cancer, AJCC, Clinical Research Program [CRP], Commission on Cancer [COC], National Accreditation Program for Breast Cancer [NAPBC], National Accreditation for Rectal Cancer [NAPRC], and the Quality Integration Committee [QIC]). Collaborations and input from specialty societies acknowledged where appropriate in the disease sections.

Objective

The objective of this document is to continue to provide a framework for how providers can consider the many challenging aspects of cancer patient’s needs during the pandemic, including during the acute phase, a time defined by governmental bans on “elective” surgery, and during the recovery phase, when no doubt bans will be lifted and backlogs of patients will need urgent attention. While most among us would not consider cancer surgery as elective, some cancer surgeries are more urgent than others and this document helps to provide some guidance on prioritization strategies that may be helpful. As before, we fully appreciate that nothing takes the place of sound medical judgment and that local conditions and resources will dictate how and when patients receive their care.

Introduction

When we drafted the first document for prioritizing cancer surgery back in late March, the world had recorded 250,000 cases and 24,000 deaths from COVID-19 and elective surgery had just been banned, and so we shared our thoughts on how to triage cases during the acute phase of the pandemic. As we write this current draft, three weeks later, the world has recorded 2 million cases and more than 100,000 deaths from COVID-19, with a few U.S. sites reporting a plateau of new cases, and so we now share our thoughts on how to manage the recovery phase of the pandemic. While we are grateful to be considering the recovery side of this crisis, we have learned from our international colleagues some of the difficult realities about how cancer and surgery patients have fared poorly during the pandemic.

The data reported from other countries strongly suggest that cancer surgery patients face a double jeopardy. On the one hand, cancer patients are at both increased risk of contracting COVID-19 infections because they have frequent interactions with medical facilities, and, as well, they are vulnerable, so they are at higher risk for suffering serious adverse effects of COVID-19 infections, including a perioperative mortality rate of 20 percent. On the other hand, delaying surgery for some cancers is known to be associated with poor cancer outcomes. This new evidence suggests that hospitals need to leverage
restricted health care resources and achieve some balance between the immediate needs of COVID-19 patients and the ongoing needs of non-COVID-19 patients who need lifesaving medical care and limited exposure to nosocomial infections. This requires tight control of inventory and secure knowledge of the ongoing impact of local COVID-19 case volumes, and it requires prioritization criteria for the non-COVID-19 patients, including cancer surgery patients. It also requires that hospitals implement multiple measures to reduce the risk of nosocomial COVID-19 infections so that vulnerable patient populations do not inadvertently fall victim to COVID-19 complications while seeking vital care.

Background- Emerging Data

During the current COVID-19 pandemic, clinicians are facing increasingly difficult decisions about how to best offer the safest care to help ensure optimal patient outcomes. Although the entire population appears to be at risk for COVID-19 infection, certain subgroups of patients are at increased risk of experiencing significant morbidity and mortality if they become infected. Two of these high-risk groups include patients with cancer and patients >60 years of age; unfortunately, many cancer patients also fall into the latter group. One study showed that cancer patients with active or past treatment were more likely to have worse outcomes with COVID-19 infection compared with patients without cancer. Thirty nine percent of cancer patients required an intensive care unit (ICU) stay with ventilation or died of COVID-19 compared with 8 percent of patients without cancer (Lancet Oncology. 2020;21:335. PMID 32066541). Recent data from China and Europe have also been reported that postoperative mortality in COVID-19-positive patients exceeds 20 percent. Moreover, approximately two-thirds of these patients were asymptomatic and not suspected of having COVID-19. Unfortunately, routine universal preoperative Covid-19 testing is not available and none of the currently employed tests is 100 percent sensitive and specific. Thus, even presumption of being COVID-19-free prior to surgical treatment is not a guarantee of an optimal outcome. Cancer and surgery can cause immune suppression, which is one of the postulated mechanisms of more severe COVID-19 infection; the synergy of cancer, surgery, and COVID-19 may all contribute to this high mortality rate. We must recognize that these data continue to evolve but will inform future recommendations for cancer patients as we move through the different stages of the COVID-19 pandemic.

Guiding Principles for Cancer Surgery Triage and Management

Pandemic Phases

Recognizing that COVID-19 conditions are highly variable across different regions of the country, and that conditions are very fluid, we have organized triage and management guidance into three acute phases and two recovery phases and expect that hospitals will progress through these phases over the next several weeks to months. Further to this point, given the impact of the incidence and prevalence of COVID-19 on all aspects of care, from protection of patients from COVID-19, to the availability of resources, we discuss the pandemic phases first and suggest those phases are highly critical to key strategies of cancer surgery care.

Acute Phases of the Pandemic

The “acute” phase of the pandemic describes semi-urgent to emergent conditions of the COVID-19 pandemic, a time defined, in part, by governmental bans on “elective” surgery. For the most part, this is the time when hospitals are either preparing for a surge of COVID-19 patients or experiencing high
volumes of COVID-19 patients. Local hospital resources and the trajectory of the COVID-19 pandemic determine the urgency of the “acute” phase. We are fortunate that modern databases now provide for accurate modeling of regional growth curves of COVID-19 cases and provide reasonable estimates of when states will experience their peak of COVID-19 cases. Local teams should be familiar with regional data as it will help them understand where they are in the pandemic.

**ACUTE PHASE I:** Semi-urgent setting (Preparation phase): Few COVID 19 patients, hospital resources not exhausted, institution still has ICU vent capacity, and COVID trajectory not in rapid escalation phase. *Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next 3 months*

**ACUTE PHASE II:** Urgent setting: Many COVID 19 patients, ICU and ventilator capacity limited, operating room (OR) supplies limited or COVID trajectory within hospital in rapidly escalating phase. *Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next few days*

**ACUTE PHASE III:** Hospital resources are all routed to COVID 19 patients, no ventilator or ICU capacity, OR supplies exhausted. *Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next few hours.*

**Recovery Phases of the Pandemic**

While there is general agreement that a region can be said to have reached its plateau when there is a stable number, or sustained decline in new case volumes, for a minimum of two weeks, unfortunately, there is less agreement on what the actual recovery phase will look like. Little is known about what to expect for the duration and volume of the pandemic tail and/or how recovery will be influenced by the shape of the curve, i.e., such as whether the curve was flattened or not. There is also considerable uncertainty as to whether there is likely to be a resurgence following the initial recovery. This means we should not expect to return to a “normal”, pre-pandemic health care environment any time soon.

**EARLY PHASE RECOVERY:** Past the peak of COVID-19, with fewer new cases recorded each day. Resources are starting to become available, including hospital and ICU beds, ventilators, blood, healthy staff, PPE, and critical testing. While social distancing is still required for general containment, some kind of COVID-19-free environment has been secured with adequate testing and personal protective equipment (PPE).

**LATE PHASE RECOVERY:** Well past the peak of new COVID-19 cases, by at least 14 days. Resources are more readily available to near normal levels, including hospital and ICU beds, ventilators, blood, healthy staff, PPE, and readily available testing to track cases and monitor individuals entering the hospital environment as needed. A substantial and high-functioning COVID-19-free environment has been established.

**Resource Considerations**

What has become clear and evident is that we have not had, nor do we have yet, resources requisite to manage COVID-19 while still conducting medical care according to our standards. To overcome the resource constraints has meant that hospitals have had to be proactive in judging their resource needs and gaps. In order to prepare properly, hospital leaders have had to understand the availability of local
resources and the prevalence of COVID-19 in their community, and have made use of predictive models to ensure they are ready for peak case volumes. Continuous inventory and management of key resources including diagnostic kits, PPE, ICU beds, ventilators, blood components, and healthy staff has been crucial for successful outcomes of COVID-19 and non-COVID-19 patients.

An important goal for the management of the pandemic has been to keep the transmission of disease within the hospital to the lowest possible levels as this protects the staff and vulnerable patients. Measures that can help reduce transmission include reducing traffic in the facility to essential employees only, and only employees who are healthy, based on some kind of monitoring of symptoms, signs (e.g., temperature), or diagnostic testing (as available and appropriate). Visitors should not be allowed for the most part, if at all, and as many patient care interactions as possible should be made virtual visits. The staff and the environment can also be protected by severely minimizing exposure to high-risk interventions where COVID-19 particles can be aerosolized, e.g. bronchoscopic, endoscopic and laparoscopic procedures. Patient testing plays an important role in taking every precaution possible to separate COVID-19 infected patients from those who are negative, vulnerable, and in need of the facility for lifesaving care. Based on current evidence, and resources allowing, patients going to surgery should undergo some kind of evaluation and/or testing to ensure they are not in the incubation phase of COVID-19, as this will reduce the risk of perioperative COVID-19-related complications and mortality.

In the acute phase of the disease, several governmental agencies banned elective surgery as a manner of ensuring the availability of resources for the COVID-19 surge. As an aside, this may have had the unintended consequence of reducing the unnecessary COVID-19 complications and mortality from operating on patients with asymptomatic COVID-19. In response to the bans and recognizing that delaying elective surgery comes with differing disease outcomes, the triage criteria below were developed as guideposts for how to manage or mitigate the risks of cancer surgery delays. Disease-specific prioritization criteria and safe alternatives were developed based on expert opinion and best available knowledge of the potential for adverse cancer outcomes according to the extent of the delay.

In the recovery phase of the pandemic, as COVID-19 cases are on the decline, resources are more readily available and bans on elective surgery are being lifted, there will be significant backlogs of patients needing access to the hospitals for lifesaving care. Although it is more difficult to predict the duration and COVID-19 impact of the recovery phase, the goals and priorities are similar to those considered during the acute phase; specifically, resources need to be tightly monitored and strategically deployed and nosocomial infections need to be minimized as much as possible. In fact, the goal of minimizing nosocomial infections probably takes on greater importance in the recovery phase as we now know that patients who are in the incubation phase of COVID-19 are at risk for major postoperative complications and mortality. Depending on the degree to which the pandemic affected census in the hospital and on the degree to which hospitals were able to minimize nosocomial infections, efforts to contain viral transmission may need to accelerate before elective surgery “ramps up.” Assuming more PPE and diagnostic testing comes available during the recovery phase, this may help to identify COVID-19-positive patients and staff and facilitate more accurate tracking. Criteria for prioritizing during the recovery phase are intended to balance the risk of COVID-19 related complications versus the risk of further cancer surgery delays.

Cancer Care Coordination and Approaching Patients
Cancer care coordination is more important than ever during the “acute” and “recovery” phases of this pandemic. With cancer and surgery patients at higher risk for COVID-19 infection and complications and with resources constrained, following “standard of care” cancer practices may in fact put patients in harm’s way and so adjustments to typical plans may need to be made according to emerging evidence. Virtual teams, with multidisciplinary representation, should be aware of resource constraints they may be facing for all types of cancer treatments and should work to adjust cancer plans considering all that is known about access, risks, and benefits. For institutions with multidisciplinary tumor boards and relatively small cancer volumes, it may be possible to discuss the management of individual cases using a consensus approach to derive optimal care plans. Care plans based on multidisciplinary team input should help in reassuring patients that all issues pertinent to their situation were considered. For institutions with higher case volumes, there may be more utility in discussing the triage and management approaches that can be applied and that make sense for the local conditions and for the acute or recovery phases of the pandemic they are in at the time. Cancer patients should be prospectively assigned prioritization for surgery according to specialty-specific recommendations to determine which patients can go to the OR during both the acute and recovery phases of the pandemic.

Shared decision making should be encouraged among provider and patients. As much as is feasible the holistic needs of patients, such as the management of emotional anxiety, should be considered when decisions around delays treatment are under discussion. As possible, patients should be informed that decisions regarding elective cancer surgery are consensus-based, based on emerging data, and are founded on both wanting to give them the best chances of good outcomes from their cancer and wanting to minimize their risk of harm from COVID-19. Multidisciplinary teams may wish to develop some manner of reassuring language for informed consent during the pandemic: You are being offered surgery now, because at this time we feel that your risk of being exposed to and/or harmed by the coronavirus (COVID-19), within the hospital is low, and that delaying surgery could reduce your chances of being cured of cancer. It is not possible to know either the risk of delaying surgery or the chance of getting an infection with perfect accuracy, but your case was considered by a group of colleagues from multiple specialties and it is our group’s opinion that surgery is a reasonable thing to do at this time.

CANCER CARE TRIAGE AND MANAGEMENT: BREAST CANCER PATIENTS

Developed by the COVID 19 Pandemic Breast Cancer Consortium (this consortium is made up of representatives from the NAPBC, COC, ASBrS, NCCN and ACR).

A “priority” classification system was developed for breast cancer patients based on the Ontario Health Pandemic Planning Clinical Guideline for Patients with Cancer. Priority categories were defined based on the severity of an individual patient’s condition and potential efficacy of treatment. Within each phase of the COVID-19 pandemic, “priority” levels can be assigned to each patient to guide triage and management of breast cancer patients.

Priority A patients have a condition that is immediately life-threatening, clinically unstable, or completely intolerable and for whom even a short delay would significantly alter a patient’s prognosis or quality of life. Assuming efficacious treatment, these patients are given top priority even if resources become scarce.
Priority B patients do not have immediately life-threatening conditions but for whom treatment or services should not be indefinitely delayed until the end of the pandemic. A short delay (e.g., 6-12 weeks) would not impact overall outcome for these patients. Longer delays could impact outcomes in some priority B patients and triage may become necessary to justify which patients should undergo treatment versus further delay.

Priority C patients are patients for whom certain treatment or services can be indefinitely deferred until the pandemic is over without adversely impacting outcomes.

**ACUTE PHASE I**: Semi-urgent setting (Preparation phase): Few COVID-19-positive patients, hospital resources not exhausted, institution still has ICU and ventilator capacity, and COVID-19 trajectory not in rapid escalation phase.

*Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next 3 months*

Cases that need to be performed as soon as feasible (recognizing status of hospital likely to progress over next few weeks):

- **Priority A**:
  - Breast abscess in a septic patient
  - Expanding hematoma in a hemodynamically unstable patient

- **Priority B1**:
  - Ischemic autologous tissue flap
  - Revision of a full thickness ischemic mastectomy flap with exposed prosthesis
  - Patients who have completed neoadjuvant chemotherapy for inflammatory breast cancer
  - TNBC or HER2+ patients*

- **Priority B2**:
  - Patients finishing neoadjuvant therapy where there is a window of time that surgery should be performed*
  - Patients progressing on neoadjuvant therapy

- **Priority B3**:
  - Clinical stage T2 or N1 ER+HER2- tumors**
  - Discordant biopsies likely to be malignant, i.e., ER- DCIS that presents as a palpable mass
  - Malignant or suspected local recurrence

*In some cases institutions may decide to proceed with surgery versus subjecting a patient to an immunocompromised state with neoadjuvant chemotherapy, these decisions will depend on institutional resources

**Consider neoadjuvant hormonal treatment or chemotherapy (depending on molecular characteristics) and delaying surgery

&Encourage use of breast conserving surgery whenever possible, defer definitive mastectomy and/or reconstruction until after the COVID 19 pandemic resolves provided radiation oncology services are available. Autologous reconstruction should be deferred for those patients undergoing mastectomy.
Cases that should be deferred

- **Priority C1:**
  - ER-negative DCIS (unless presenting as a palpable mass)
  - Positive margin for invasive cancer (for minimal margin involvement consider adjuvant hormone or chemotherapy as appropriate and radiation, with margin re-resection delayed)
  - Clinical stage T1N0 ER+ HER2- cancers (use of neoadjuvant hormone therapy for 3-6 months)
  - Breast cancer patients requiring additional axillary surgery (consider adjuvant chemotherapy and radiation, with delayed completion axillary dissection)

- **Priority C2:**
  - ER+ DCIS (follow without treatment or treat with preoperative hormone therapy)
  - High-risk lesions
  - Reconstruction for previously completed mastectomy

- **Priority C3:**
  - Excision of benign lesions
  - Discordant biopsies likely to be benign
  - Prophylactic surgery for cancer or noncancer

Alternative treatment approaches to be considered (assuming resources permit):

- Clinical Stage T1N0 estrogen receptor positive/progesterone receptor positive/Her2 negative tumors can receive neoadjuvant hormonal therapy*
- Some Clinical Stage T2 or N1 ERpos//HER2 negative tumors can receive neoadjuvant hormonal therapy or neoadjuvant chemotherapy depending on molecular characteristics*
- Triple negative and HER2-positive tumors can undergo neoadjuvant therapy prior to surgery depending on institutional resources
- Inflammatory and locally advanced breast cancers should receive neoadjuvant therapy prior to any surgery

*Many women with early stage, ER-positive, HER2 negative breast cancers, particularly those with low-intermediate grade tumors, lobular breast cancers, low risk genomic assays, or “luminal A” signatures can be safely and effectively treated with 3- to 12 months of primary endocrine therapy deferring surgery until that time. Patients with ER-positive, HER2 negative tumors with molecular profiles that suggest need for neo-adjuvant or adjuvant chemotherapy can be safely treated with 3-6 months of neoadjuvant chemotherapy.

**ACUTE PHASE II.** Urgent setting: Many COVID 19 patients, ICU and ventilator capacity limited, OR supplies limited or COVID trajectory within hospital in rapidly escalating phase

*Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next few days*

Cases that need to be done as soon as feasible (recognizing status of hospital likely to progress over next few days):
• Priority A:
  o Breast abscess in a septic patient
  o Expanding hematoma in a hemodynamically unstable patient

**Cases that should be deferred:**

• All breast procedures excluding those mentioned in Priority A above

**Alternative treatment approaches RECOMMENDED (assuming resources permit):**

• Clinical Stage T1N0 estrogen receptor positive/progesterone receptor positive/Her2 negative tumors can receive hormonal therapy*
• Some ER + cases can receive hormonal therapy
• Triple negative and HER2 positive tumors can undergo neoadjuvant therapy prior to surgery depending on institutional resources
• Some Clinical Stage T2 or N1 ERpos/PRpos/HER2 negative tumors can receive hormonal therapy*
• Inflammatory and locally advanced breast cancers should receive neoadjuvant therapy prior to any surgery

* Many women with early stage, ER-positive, HER2-negative breast cancers, particularly those with low-intermediate grade tumors, lobular breast cancers, low risk genomic assays, or “luminal A” signatures can be safely and effectively treated with 3- to 12 months of primary endocrine therapy deferring surgery until that time. Patients with ER-positive, HER2-negative tumors with molecular profiles that suggest need for neo-adjuvant or adjuvant chemotherapy can be safely treated with 3-6 months of neoadjuvant chemotherapy.

**ACUTE PHASE III:** Hospital resources are all routed to COVID 19 patients, no ventilator or ICU capacity, OR supplies exhausted.

*Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next few hours*

**Cases that need to be done as soon as feasible (status of hospital likely to progress in hours)**

• None

**All other cases deferred**

**Alternate treatment recommended**

• Same as above
• Percutaneous aspiration of a breast abscess or hematoma could be considered temporizing measures for hours or at least one day
EARLY PHASE RECOVERY: Past the peak of COVID-19, resources are more available, and some kind of COVID-19-free environment has been secured with adequate testing and PPE.

Cases that need to be done as soon as feasible:

- Priority A:
  - Breast abscess in a septic patient
  - Expanding hematoma in a hemodynamically unstable patient
- Priority B1:
  - Ischemic autologous tissue flap
  - Revision of a full thickness ischemic mastectomy flap with exposed prosthesis
  - Patients who have completed neoadjuvant chemotherapy for inflammatory breast cancer
  - TNBC or HER2+ patients who are not undergoing upfront neoadjuvant therapy
- Priority B2:
  - Patients finishing neoadjuvant therapy where there is a window of time that surgery should be performed
  - Patients progressing on neoadjuvant therapy
- Priority B3:
  - Clinical stage T2 or N1 ER+HER2- tumors
  - Discordant biopsies likely to be malignant, i.e. ER- DCIS that presents as a palpable mass
  - Malignant or suspected local recurrence

Cases that could be deferred or that may be higher risk for exposure to COVID-19 during early recovery:

- Cases that can be deferred:
  - Priority C1:
    - ER – DCIS (Unless presenting as a palpable mass)
    - Positive margin for invasive cancer
    - Clinical stage T1N0 ER+ HER2- cancers
    - BC patients requiring additional axillary surgery
  - Priority C2:
    - ER+ DCIS
    - High-risk lesions
    - Reconstruction for previously completed mastectomy
  - Priority C3:
    - Excision of benign lesions
    - Discordant biopsies likely to be benign
    - Prophylactic surgery for cancer or noncancer
- Cases that are considered higher risk for exposure to COVID-19 during early recovery period:
  - Patients with invasive breast cancer (versus noninvasive disease)
  - Patients who have finished recent cytotoxic chemotherapy or immunotherapy
  - Patients older than 65 years old
Patients with comorbidities known to increase risk of COVID-19 severity—diabetes, lung disease, cardiovascular disease, obstructive sleep apnea, immunocompromised

Exposure to a known COVID-19 positive person in past 14 days

Role of Outpatient Surgery: Reduced COVID-19 exposure and less intense consumption of resources

- Consider IV sedation when possible for breast conserving surgery cases (some hospitals may consider intubation of all OR cases safer for COVID-19 exposure than IV sedation)
- Consider IV sedation when possible for sentinel node biopsy cases (some hospitals may consider intubation of all OR cases safer for COVID-19 exposure than IV sedation)
- Recommend use of regional blocks to enable same day discharge for patients undergoing mastectomy with and without reconstruction

LATE PHASE RECOVERY: Well past the peak of new COVID-19 cases, resources are nearly back to normal levels, and a substantial and high-functioning COVID-19-free environment has been established.

Cases that need to be done as soon as feasible:

These would presumably be cases that were either deferred from above (and have not had surgery) or cases in higher priority levels that did not have surgery during the early phase recovery period for whatever reason:

- Priority B2
  - TNBC or HER2+ cases finishing neoadjuvant therapy for whom there is a window for when surgery should be performed
  - Patients progressing on neoadjuvant therapy
- Priority C1:
  - ER – DCIS (unless presenting as a mass in which they would move to B3)
  - Positive margin for invasive cancer
  - Clinical stage T1N0 ER+ HER2- cancers
  - BC patients requiring additional axillary surgery
- Priority C2:
  - ER+ DCIS
  - High-risk lesions
  - Reconstruction for previously completed mastectomy
- Priority C3:
  - Excision of benign lesions
  - Discordant biopsies likely to be benign
  - Prophylactic surgery for cancer or noncancer

CANCER CARE TRIAGE AND MANAGEMENT: COLORECTAL CANCER PATIENTS

Developed by NAPRC in collaboration with ASCRS

Care of the patient with colon and rectal cancer is complex due to the multimodality and multidisciplinary nature of treatment planning for these patients whether during COVID-19 pandemic or not. The combination of chemotherapy, radiation therapy, surgery utilizing local excision or radical
resection, ostomy for diversion or palliation, endoscopic procedures, and the incorporation of time to
determine treatment effect on the cancer is the basis for optimal treatment of these patients. In the
acute phase of the COVID-19 pandemic where truly emergency care is the focus, a plan should be made
to get patients with colorectal malignancy to the optimal window of time to treat and potentially cure
the patient. The timing of chemotherapy, radiation, and surgery can be flexible or it can be constrained
by failure to utilize the benefits of the different treatments in the appropriate order with appropriate
rest periods or follow-up procedures to take advantage of each modality to the fullest. While no cancer
patient can be thought of as being in a purely elective group of patients, options exist for converting the
treatment plan to a deferred time point or for changing the order of multimodality care to ultimately
provide the best outcome possible for our patients.

**ACUTE PHASE I:** Semi-urgent setting (Preparation phase): Few COVID-19 patients, hospital resources not
exhausted, institution still has ICU ventilator capacity, and COVID-19 trajectory not in rapid escalation
phase.

**Cases that need to be done as soon as feasible:**

- Nearly obstructing rectal cancer
- Cancers requiring frequent transfusions
- Asymptomatic colon cancers
- Rectal cancers after neoadjuvant chemoradiation with no response to therapy
- Cancers with concern about local perforation and sepsis
- Early stage rectal cancers where adjuvant therapy not appropriate

**Diagnoses that could potentially be deferred**

- Malignant polyps, either with or without prior endoscopic resection
- Prophylactic indications for hereditary conditions
- Large, benign-appearing asymptomatic polyps
- Small, asymptomatic colon carcinoids
- Small, asymptomatic rectal carcinoids

**Alternative treatment approaches to delay surgery that can be considered:**

- Locally advanced, resectable colon cancer
  - Neoadjuvant chemotherapy for 2-3 months followed by surgery
- Rectal cancer cases with clear and early evidence of downstaging from neoadjuvant chemoradiation
  - Where additional wait time is safe
  - Where additional chemotherapy can be administered
- Locally advanced rectal cancers or recurrent rectal cancers requiring exenterative surgery
  - Where additional chemotherapy can be administered
- Oligometastatic disease where effective systemic therapy is available

**ACUTE PHASE II:** Urgent setting: Many COVID-19 patients, ICU and ventilator capacity limited, OR
supplies limited
Cases that need to be performed as soon as feasible (recognizing status of hospital likely to progress over next few days):

- Nearly obstructing colon cancer where stenting is not an option
- Nearly obstructing rectal cancer (should be diverted)
- Cancers with high (inpatient) transfusion requirements
- Cancers with pending evidence of local perforation and sepsis

Cases that could be considered for deferral:

- All colorectal procedures typically scheduled as routine

Alternative treatment approaches:

- Transfer patients to hospital with capacity
- Consider neoadjuvant therapy for colon and rectal cancer
- Consider more local endoluminal therapies for early colon and rectal cancers when safe

ACUTE PHASE III: Hospital resources are all routed to COVID-19 patients, no ventilator or ICU capacity, OR supplies exhausted. Patients in whom death is likely within hours if surgery deferred.

Cases that need to be performed as soon as feasible

- Perforated, obstructed, or actively bleeding (inpatient transfusion dependent) cancers
- Cases with sepsis

All other cases deferred

Alternate treatment recommended

- Transfer patients to hospital with capacity
- Diverting stomas
- Chemotherapy
- Radiation

RECOVERY PHASE

As mentioned earlier, the criteria for restarting delayed cases in the operating room to surgically treat colorectal cancer will need some structure and should not jeopardize the long-term outcome of any patient affected by this pandemic either by postponement or disease contraction. The proposed prioritization plan is based on the knowledge that there are some windows of optimal opportunity for patients to receive definitive surgical care for colorectal cancer and achieve the best chance for cure or palliation.

The Priority stratification for scheduling cases is based on time limits for waiting to provide definitive operative care.
• Priority 1- EARLY PHASE RECOVERY
• Priority 2- EARLY PHASE RECOVERY
• Priority 3- LATE PHASE RECOVERY
• Priority 4- LATE PHASE RECOVERY

Rectal cancer low anterior resection or abdominoperineal resection

Priority 1- patient completed neoadjuvant therapy > 24 weeks
Priority 2- patient completed Total Neoadjuvant Therapy > 1 month
Priority 2- patient completed ChemoRT > 8 weeks ago but < 12 weeks with poor response
Priority 2- patient completed ChemoRT > 12 weeks ago with incomplete response

Recurrent cancer after local excision of rectal cancer or during Watch and Wait protocol needing radical excision

Priority 1- no other treatment possible or no response/ growth during adjuvant chemotherapy and failure to operate would result in distant or local spread and increase the requirements for cure
Priority 3- further chemotherapy possible
Priority 3- further ChemoRT possible

Rectal cancer with metastasis treated with systemic therapy needing resection of the primary

Priority 2- metastasis treated and patient is disease free
Priority 3- further ChemoRT to the primary tumor is possible

Ileostomy closure is Priority 4

Colostomy closure is Priority 4

Excision of a large rectal polyp

Priority 2- Bx positive for cancer or high-grade dysplasia and possible to cure with local excision
Priority 3- Bx negative for cancer and tumor greater than 4 cm
Priority 4- polyp smaller than 4 cm and no dysplasia

Colectomy for large colon polyp

Priority 2- Biopsy positive for cancer/high-grade dysplasia and not resectable endoscopically
Priority 3 or 4- Biopsy negative for cancer, greater than 4 cm but not resectable endoscopically
Colon cancer (bleeding slowly and non-obstructing) possibly diverted and/or completed neoadjuvant chemotherapy for advanced local disease

Priority 1 or 2 - based on patient comorbidities and frailty

Total colectomy for multiple polyps or polyposis syndrome

Priority 1 - at least one biopsy positive for cancer

Priority 3 - Biopsy negative for cancer

Multiple synchronous colon cancers

Priority 1 or 2 - no metastasis

Priority 2 - patient is > 1 month after metastases treated with ablation and systemic chemotherapy.

CANCER CARE TRIAGE AND MANAGEMENT: THORACIC MALIGNANCY PATIENTS

ACUTE PHASE I: Semi-urgent setting (Preparation phase): Few COVID-19 patients, hospital resources not exhausted, institution still has ICU and ventilator capacity, and COVID-19 trajectory not in rapid escalation phase.

Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next three months.

Cases that need to be performed as soon as feasible (recognizing status of hospital likely to progress over next few weeks):

- Solid or predominantly solid (>50 percent) lung cancer or presumed lung cancer ≥2 cm, clinically node-negative
- Node-positive lung cancer
- Post-induction therapy completed
- Esophageal cancer T1b or greater
- Chest wall tumors of high malignant potential not manageable by alternative therapy
- Stenting for obstructing esophageal tumor
- Staging to start treatment (mediastinoscopy, diagnostic VATS for pleural dissemination)
- Symptomatic mediastinal tumors—diagnosis not amenable to needle biopsy
- Patients enrolled in therapeutic clinical trials

Cases that should be deferred:

- Predominantly ground glass (<50 percent solid) nodules or cancers
- Solid nodule or lung cancer < 2 cm
- Indolent histology (e.g., carcinoid, slowly enlarging nodule)
- Thymoma (non-bulky, asymptomatic)
• Pulmonary oligometastases unless clinically necessary for pressing therapeutic or diagnostic indications (i.e., surgery will impact treatment)
• Patients unlikely to separate from mechanical ventilation or likely to have prolonged ICU needs (i.e., particularly high-risk patients)
• Tracheal resection (unless aggressive histology)
• Bronchoscopy
• Upper endoscopy
• Tracheostomy

Alternative treatment approaches to be considered (assuming resources permit):
• Early stage esophageal cancer (stage T1a/b superficial) managed endoscopically
• If eligible for adjuvant therapy, then give neoadjuvant therapy (e.g., chemotherapy for 5 cm lung cancer)
• Stereotactic ablative radiotherapy (SABR)
• Ablation (e.g., cryotherapy, radiofrequency ablation)
• Stent for obstructing cancers then treat with chemoradiation
• Debulking (endobronchial tumor) only in circumstance where alternative therapy is not an option due to increased risk of aerosolization (e.g., stridor post-obstructive pneumonia not responsive to antibiotics)
• Nonsurgical staging (EBUS, Imaging, Interventional Radiology biopsy)
• Follow patients after their neoadjuvant for “local only failure” (i.e., salvage surgery)
• Extending chemotherapy (additional cycles) for patients completing a planned neoadjuvant course

ACUTE PHASE II. Urgent setting: Many COVID-19 patients, ICU and ventilator capacity limited, OR supplies limited, or COVID-19 trajectory within hospital in rapidly escalating phase

Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next few days

Cases that need to be done as soon as feasible (recognizing status of hospital likely to progress over next few days):
• Perforated cancer of esophagus—not septic
• Tumor associated infection—compromising, but not septic (e.g., debulking for post-obstructive pneumonia)
• Management of surgical complications (hemothorax, empyema, infected mesh)—in a hemodynamically stable patient

Cases that should be deferred:
• All thoracic procedures typically scheduled as routine/elective (i.e., not add-ons)

Alternative treatment approaches RECOMMENDED (assuming resources permit):
• Transfer patient to hospital that is in Phase I
• If eligible for adjuvant therapy then give neoadjuvant therapy
• Stereotactic ablative radiotherapy (SABR)
• Ablation (e.g., cryotherapy, radiofrequency ablation)
• Reconsider neoadjuvant as definitive chemoradiation, and follow patients for “local only failure” (i.e., salvage surgery)

**ACUTE PHASE III:** Hospital resources are all routed to COVID-19 patients, no ventilator or ICU capacity, OR supplies exhausted.

*Surgery restricted to patients likely to have survivorship compromised if surgery not performed within next few hours*

Cases that need to be done as soon as feasible (status of hospital likely to progress in hours):

- Perforated cancer of esophagus—septic patient
- Threatened airway
- Tumor-associated sepsis
- Management of surgical complications—unstable patient (active bleeding not amenable to nonsurgical management, dehiscence of airway, anastomotic leak with sepsis)

All other cases deferred

Alternate treatment recommended:

Same as above General Recommendations

Case status (i.e., risk of death time frame) determination made by division, ideally in a multi-clinician setting (case review conference)

Recovery Phase - Thoracic

The prioritization of patients must take into consideration the estimated risk of further delay, in terms of compromising survival or permanent function, and the likely time interval the hospital will require to work through the backlog of surgeries (e.g. one month, three months). This will be a function of the stage and histopathology of the tumor, the duration of delay that has already taken place, and the observed tumor trajectory during the period of delay (i.e., did the tumor grow or was the tumor responding to preoperative treatment).

The following priority categorization is proposed

<table>
<thead>
<tr>
<th>Priority</th>
<th>Description</th>
<th>Target Case Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority 1</td>
<td>Survival currently impacted by delay</td>
<td>As soon as safety can be established</td>
</tr>
<tr>
<td></td>
<td>Active risk for permanent deficit</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Survival impacted if delay &gt; 3 months</td>
<td>Within 3 months of evaluation</td>
</tr>
<tr>
<td></td>
<td>Risk of permanent deficit if delay &gt; 3mos</td>
<td></td>
</tr>
</tbody>
</table>
## Expanded Detail

### Priority 1
- Few cases
- Would have qualified for surgery under “urgent” designation, but risk felt to be prohibitive (patient risk factors, hospital environment, magnitude of surgery)
- These patients could go into COVID-19-minimal pathway as resources and COVID-19-census permit
- Examples
  - Esophagectomy after neoadjuvant therapy, lobectomy for lung cancer in an elderly patient felt to be higher risk

### Priority 2
- More cases
- Time sensitive, but not urgent. Initial delay was reasonable, but an *additional* three months (i.e., waiting to get through backlog) is not felt to be as safe
- These would be the majority of the “first wave” cases as access improves
- *IMPORTANT NOTE* during delay, patients may convert from priority 2 ➔ 1
  - Depending on duration of their delay
  - Additional imaging, evaluations
- Examples
  - Solid lung cancer >1cm, enlarging on imaging

### Priority 3
- Many cases
- Impact survival or function, but six-month delay should be tolerated without significant consequence
- Survival and long-term function should be similar if surgery performed within six months of when backlog management starts
- Impact on patient’s quality of life is important consideration
- Example
  - Slow growing, predominantly ground glass cancer < 2cm

### Priority 4
- Many cases for hospital, but less common in cancer population
- Elective, but important to patients
- Impact on patient’s quality of life is important consideration
- Example
  - Esophageal leiomyoma causing moderate dysphagia, but stable in size.

**EARLY PHASE RECOVERY**: Past the peak of COVID-19, resources are more available, and some kind of COVID-19-free environment has been secured with adequate testing and PPE.
Cases that need to be done as soon as feasible:
- Priority 1 and 2 cases

LATE PHASE RECOVERY: Well past the peak of new COVID-19 cases, resources are nearly back to normal levels, and a substantial and high-functioning COVID-19-free environment has been established.

Cases should be prioritized within the context of a complete multidisciplinary evaluation. The following should be specifically considered:
- Priority 3 and 4 cases

CANCER CARE TRIAGE AND MANAGEMENT: PANCREAS AND PERIAMPUllARY CANCER PATIENTS

Operations performed to remove pancreatic, ampullary and duodenal neoplasms have historically been notable for significant rates of adverse events, prolonged hospitalization and readmission following surgery. These adverse events may be due one or more of the following: technical complexity of these operations, tumor-related factors such as cachexia and malnutrition, and patient-related factors such as age and comorbidities. These cases thus have the potential to consume a significant amount of hospital resources in the postoperative period. Further, they may be associated with particularly high rates of perioperative morbidity and mortality when performed in asymptomatic COVID-19-positive patients, a fact which must be considered in settings in which testing is not universally available.

It should also be noted that although surgery is necessary for cure of localized pancreatic cancer, most patients who undergo pancreatectomy for this disease are not cured. Factors such as serum CA 19-9 level and tumor anatomy should be critically evaluated for each patient to determine the role of surgery. And, every case should be discussed in a multidisciplinary forum to establish the most appropriate care plan.

ACUTE PHASE I: Semi-urgent setting (Preparation phase): Few COVID-19 patients, hospital resources not exhausted, institution still has ICU and ventilator capacity and COVID-19 trajectory not in rapid escalation phase.

In this phase, patients selected for “elective” surgery should have a limited comorbidity profile and a physiologic status which is optimized so that the associated length of stay and the extent of resource utilization are both predictable and minimized.

Cases that need to be performed as soon as feasible (recognizing status of each hospital likely to evolve over next few weeks):

- Previously treated, potentially curable pancreatic cancer in patients who have completed all appropriate neoadjuvant therapy
- Previously untreated, potentially curable pancreatic cancer in patients anticipated to have a short and uncomplicated hospital course
- Potentially curable pancreatic cancer associated with biliary and/or gastric obstruction in patients who are at risk for imminent and significant physiologic decline
- Pancreatic cystic lesions or duodenal neoplasms with clinical evidence of high-grade dysplasia
Diagnoses that could be deferred for three months:

- Potentially curable pancreatic cancer eligible for initial treatment with systemic chemotherapy and/or (chemo)radiation
- Pancreatic cystic lesions without a solid component or other clinical evidence for high-grade dysplasia or cancer
- Low-grade pancreatic neuroendocrine tumors, particularly those which are small
- Duodenal polyps without clinical evidence of high-grade dysplasia or cancer

Alternative treatment approaches to delay surgery that can be considered:

- Neoadjuvant systemic chemotherapy +/- (chemo)radiation for localized pancreatic cancer
- Neoadjuvant systemic chemotherapy for duodenal or ampullary cancer
- Duodenal stenting for gastric outlet obstruction
- Biliary stenting or percutaneous drainage of biliary obstruction
- Physiologic resuscitation with nutrition and exercise should be encouraged for all patients in whom surgery is to be considered

ACUTE PHASE II. Urgent setting: Many COVID-19 patients, ICU and ventilator capacity limited, OR supplies limited

Cases that need to be performed as soon as feasible (recognizing status of hospital likely to progress over next few days):

- All but emergent, lifesaving operations should be deferred in this phase. Note that essentially all emergencies associated with these cancers are effectively palliated using nonsurgical methods (e.g., endoscopic or percutaneous drainage for biliary sepsis, endoscopic management of gastric outlet obstruction, radiologic management of bleeding).

Cases that should be deferred:

- All elective pancreatic or duodenal procedures

Alternative treatment approaches:

- Transfer patients to hospital with capacity
- Neoadjuvant systemic chemotherapy +/- (chemo)radiation for localized pancreatic cancer
- Neoadjuvant systemic chemotherapy for duodenal or ampullary cancer
- Duodenal stenting for gastric outlet obstruction
- Biliary stenting or percutaneous drainage of biliary obstruction
- Physiologic resuscitation with nutrition and exercise should be encouraged for all patients in whom surgery is to be considered

ACUTE PHASE III: Hospital resources are all routed to COVID-19 patients, no ventilator or ICU capacity, OR supplies exhausted. Patients in whom death is likely within hours if surgery deferred.

Cases that need to be performed as soon as feasible (status of hospital likely to progress in hours):
• All but emergent, lifesaving operations should be deferred in this phase. Note that essentially all emergencies associated with these cancers are effectively palliated using nonsurgical methods (e.g., endoscopic or percutaneous drainage for biliary sepsis, endoscopic management of gastric outlet obstruction, management of bleeding with interventional techniques or radiation).

All other cases deferred

Alternate treatment recommended

• Transfer patients to hospital with capacity
• Neoadjuvant systemic chemotherapy +/- (chemo)radiation for localized pancreatic cancer
• Neoadjuvant systemic chemotherapy for duodenal or ampullary cancer
• Duodenal stenting for gastric outlet obstruction
• Biliary stenting or percutaneous drainage of biliary obstruction
• Interventional techniques or radiation for gastrointestinal bleeding
• Physiologic resuscitation with nutrition and exercise should be encouraged for all patients in whom surgery is to be considered

EARLY PHASE RECOVERY: Past the peak of COVID-19, resources are more available, and some kind of COVID-19-free environment has been secured with adequate testing and PPE.

Cases that need to be done as soon as feasible:

• Previously treated, potentially curable pancreatic cancer in patients who have completed all appropriate neoadjuvant therapy
• Previously untreated, potentially curable pancreatic cancer in patients anticipated to have a short and uncomplicated hospital course
• Potentially curable pancreatic cancer associated with biliary and/or gastric obstruction in patients who are at risk for imminent and significant physiologic decline
• Pancreatic cystic lesions or duodenal neoplasms with clinical evidence of high grade dysplasia

Cases that could be deferred or that may be higher risk for exposure to COVID-19 during early recovery:

• Potentially curable pancreatic cancer eligible for initial treatment with systemic chemotherapy and/or (chemo)radiation
• Pancreatic cystic lesions without a solid component or other clinical evidence for high grade dysplasia or cancer
• Low grade pancreatic neuroendocrine tumors, particularly those which are small
• Duodenal polyps without clinical evidence of high-grade dysplasia or cancer

LATE PHASE RECOVERY: Well past the peak of new COVID-19 cases, resources are nearly back to normal levels, and a substantial and high-functioning COVID-19-free environment has been established.

Cases should be prioritized within the context of a complete multidisciplinary evaluation. The following should be specifically considered:

• Available institutional resources and those of nearby transfer centers
• Likelihood of cure with surgery, and progression with surgical delay
• Presence or absence of concurrent symptoms, such as pain, biliary obstruction, or gastric outlet obstruction, which may benefit from surgical palliation
• Availability of alternate therapies such as preoperative chemotherapy or (chemo)radiation
• Physiologic status of the patient

CANCER CARE TRIAGE AND MANAGEMENT: SOFT TISSUE SARCOMA PATIENTS

Soft tissue sarcomas occur in children and adults in many different anatomic locations and are comprised of more than 50 histologic types. The decision making regarding appropriate treatment options requires comprehensive review of pathology and imaging studies followed by multidisciplinary discussion with experts in all facets of diagnosis and treatment. Depending on the age of the patient, the anatomic site, clinical stage and histology, treatment plans can vary from surgery alone, to surgery before or after radiation therapy, to surgery with systemic therapy and radiation therapy—to include multiple sequencing options. Surgery may require several surgical teams for extirpation and reconstruction depending on the anatomic site and extent of surrounding organ involvement. The complexity of the surgical procedure, likelihood of achieving a margin negative resection, physiologic status of the patient, and availability of alternate therapeutic options must be considered in each individual patient. As discussed in other disease sites, increasing complexity of the surgical procedure (especially in the setting of neoadjuvant radiation therapy and/or chemotherapy) can lead to higher rates of adverse events, need for ICU care, prolonged hospitalizations, and readmission following surgery. This leads to the potential to consume significant hospital resources in the postoperative period. However, this must be considered with the knowledge that many types of soft tissue sarcomas do not have effective systemic therapies and radiation therapy may not be feasible with very large retroperitoneal tumors or those where large amounts of small bowel or other critical structures (spinal cord, etc.) would be in the treatment field. In addition, the risk of death to patients with myelosuppressive chemotherapy (with many regimens utilized in soft tissue sarcomas) may be higher than with surgery, so delaying surgery and prolonging chemotherapy may well increase the risk of death in this population.

While surgery is necessary for the cure of localized soft tissue sarcomas, many patients who undergo surgery for this disease are not cured and will develop locally recurrent or metastatic disease. Factors such as tumor histology, anatomy, and expected functional outcomes should be critically evaluated for each patient to determine the role of surgery. Full assessment should be performed including underlying comorbid conditions (e.g., cardiovascular disease, chronic respiratory disease, diabetes, and renal insufficiency) in addition to performance status, physiologic age, and fitness status. Every case should be discussed in a multidisciplinary forum with all disciplines to establish the most appropriate care plan.

ACUTE PHASE I: Semi-urgent setting (Preparation phase): Few COVID-19 patients, hospital resources not exhausted, institution still has ICU and ventilator capacity and COVID-19 trajectory not in rapid escalation phase.
In this phase, patients selected for “elective” surgery should have a limited comorbidity profile and a physiologic status which is optimized so that the associated length of stay and the extent of resource utilization are both predictable and minimized.

**Cases that need to be performed as soon as feasible (recognizing status of each hospital likely to evolve over next few weeks):**

- Previously treated, potentially curable soft tissue sarcoma in patients who have completed all appropriate neoadjuvant therapy
- Previously untreated, potentially curable soft tissue sarcoma in patients anticipated to have a short and uncomplicated hospital course
- Potentially curable soft tissue sarcomas associated with obstruction or compromise of the aerodigestive tract, urinary tract, vascular system or central nervous system in patients who are at risk for imminent and significant physiologic decline
- Soft tissue neoplasms which cannot be fully classified with respect to histologic subtype based on core needle biopsy

**Discussion about deferral of surgery should include:**

- Patients who have received preoperative therapy:
  - Radiation: How long can the window between radiation and surgery be extended—consideration of delaying additional 2-4 weeks as deemed appropriate
  - Systemic therapy: Is it possible to safely continue systemic therapy in patients with favorable response or stable disease
- Likelihood for significant transfusion requirements with surgical resection (i.e., leiomyosarcoma originating from major vascular structures such as the inferior vena cava or extremity sarcoma requiring significant vascular resection/reconstruction)
- Patient has any significant likelihood for ICU stay postoperatively
- Patient is likely to require free flap reconstruction due to exposure of critical vascular or neurologic structures
- Cases in which outcome unlikely to be adversely affected by 8-12 week delay:
  - Recurrent disease, progressive disease with findings suggestive of metastasis on advance imaging, palliative indications for surgery
  - Low-grade soft tissue sarcomas unlikely to have any change in growth within 3-6 months and unlikely to impact the extent of surgical resection (example: dermatofibrosarcoma protuberans (DFSP), small gastrointestinal stromal tumors (GIST) of the stomach)
  - Cases with a reasonable systemic therapy option (example: GIST that is stable in size or responding to imatinib; desmoid tumor that can be treated with systemic therapy, radiation therapy or cryoablation)

**ACUTE PHASE II:** Urgent setting: Many COVID-19 patients, ICU and ventilator capacity limited, OR supplies limited

**Cases that need to be performed as soon as feasible (recognizing status of hospital likely to progress over next few days):**

- All but emergent, lifesaving operations should be deferred in this phase. Note that essentially all emergencies associated with these tumors may be effectively palliated using
nonsurgical methods (e.g., endoscopic management of gastric or airway obstruction, interventional radiology procedures for management of bleeding.)

Cases that should be deferred:

- All elective soft tissue sarcoma procedures that have alternative treatment options

Alternative treatment approaches:

- Transfer patients to hospital with capacity
- Neoadjuvant systemic chemotherapy +/- (chemo)radiation for localized tumors
- Neoadjuvant radiation therapy for appropriate extremity or retroperitoneal tumors

ACUTE PHASE III: Hospital resources are all routed to COVID-19 patients, no ventilator or ICU capacity, OR supplies exhausted. Patients in whom death is likely within hours if surgery deferred.

Cases that need to be done as soon as feasible (status of hospital likely to progress in hours):

- All but emergent, lifesaving operations should be deferred in this phase. Consider nonsurgical methods in order to temporize (e.g., endoscopic or percutaneous procedures for management of gastrointestinal tract, urinary tract or airway obstruction, management of bleeding with interventional radiology procedures or radiation.)

All other cases deferred

Alternate treatment recommended

- Transfer patients to hospital with capacity

Neoadjuvant systemic therapy +/- radiation for localized tumors as appropriate based on clinical stage and histologic type

EARLY PHASE RECOVERY: Past the peak of COVID-19, resources are more available, and some kind of COVID-19-free environment has been secured with adequate testing and PPE.

Cases that need to be performed as soon as feasible:

- Potentially curable soft tissue sarcoma patients who have completed all appropriate neoadjuvant systemic therapy and/or radiation therapy
- Previously untreated, potentially curable soft tissue sarcoma patients anticipated to have a short and uncomplicated hospital course
- Potentially curable soft tissue sarcoma patients with obstruction of the digestive tract or urinary tract in patients who are at risk for imminent and significant physiologic decline or organ dysfunction
- Retroperitoneal or pelvic soft tissue sarcomas with clinical evidence of vascular involvement that could lead to thromboembolic disease or limb ischemia

Cases that could be deferred or that may be higher risk for exposure to COVID-19 during early recovery:

- Potentially curable soft tissue sarcoma patients eligible for initial treatment with systemic chemotherapy and/or radiation therapy
• Retroperitoneal tumors which require multi-organ resection and complex reconstruction
• Pelvic soft tissue sarcomas which require an exenterative procedure
• Low grade soft tissue tumors without neurovascular involvement, particularly those which are small in size

LATE PHASE RECOVERY: Well past the peak of new COVID-19 cases, resources are nearly back to normal levels, and a substantial and high functioning COVID-19-free environment has been established.

Cases should be prioritized within the context of a complete multidisciplinary evaluation. The following should be specifically considered:

• Available institutional resources for complex, multi-team cases that require long operative times and extended hospital stay
• Likelihood of cure with surgery, and progression with surgical delay
• Need for extensive rehabilitation following truncal or extremity resection and reconstruction
• Pulmonary function assessment of thoracic and chest wall sarcomas in patients that may require mechanical ventilation
• Presence or absence of concurrent symptoms, such as pain, bleeding or obstruction of the aerodigestive tract, which may benefit from surgical palliation
• Availability of alternate therapies such as preoperative chemotherapy, targeted therapies, or radiation therapy
• Performance status of the patient

CANCER CARE TRIAGE AND MANAGEMENT: MELANOMA PATIENTS

*Incorporates guidelines published by SSO and NCCN
https://www.nccn.org/covid-19/pdf/Melanoma.pdf

ACUTE PHASE I: Semi-urgent setting (preparation phase): Few COVID-19 patients, hospital resources not exhausted, institution still has ICU ventilator capacity and COVID-19 trajectory not in rapid escalation phase.

Cases that need to be done as soon as feasible (recognizing status of each hospital likely to evolve over next few weeks):

• For patients with clinical stage IB melanoma with involved biopsy margins or clinical stage II melanoma, wide excision with resection margins based on tumor thickness, as well as intraoperative lymphatic mapping and sentinel node biopsy of regional node basins at risk are offered as local resources permit, with priority afforded to patients with higher-risk primary tumors
• Patients with anorectal melanoma are generally considered to be high risk regardless of clinical presentation and are also prioritized
• Palliative resection for symptomatic metastatic lesions (i.e., bleeding, bowel obstruction) if deemed appropriate following multidisciplinary and goals-of-care discussion
• Efforts should be made to perform procedures in an outpatient setting to limit use of inpatient OR resources

Diagnoses that could be deferred three months:
• Melanoma in situ and clinical stage IA melanoma
• Clinical stage IB melanoma with negative biopsy margins
• If significant delay of definitive primary tumor excision is anticipated, the precise location of the biopsy site should be accurately documented (i.e., via photography, with marking of site by patient or caregiver, ideally with anatomic reference points also in field of view) and saved to the patient’s electronic medical record to facilitate accurate identification at a later time). If site unclear per patient, consider collaboration with referring provider, if possible.

Alternative treatment approaches to delay surgery that can be considered:
• For patients with resectable stage III or IV melanoma (at diagnosis or recurrent), multidisciplinary case review should be performed to determine modality, sequence, and timing of treatment with consideration of neoadjuvant systemic therapy when clinically feasible
• Consider palliative radiation for bulky/symptomatic disease
• Given intensive hospital resource requirements required, use of talimogene laherparepvec (TVEC) for cutaneous/nodal/in-transit metastasis should be cautiously considered and, if possible, deferred until after the COVID-19 crisis abates

ACUTE PHASE II: Urgent setting: Many COVID-19 patients, ICU and ventilator capacity limited, OR supplies limited

Cases that need to be performed as soon as feasible (recognizing status of hospital likely to progress over next few days):
• Palliative surgery for symptomatic metastatic lesions (i.e., bleeding, bowel obstruction) if deemed appropriate following multidisciplinary discussion and goals-of-care discussion
• Patients with anorectal melanoma are generally considered to be high risk regardless of clinical presentation and can be assessed in a multidisciplinary setting (virtual if necessary)

Cases that should be deferred:
• Melanoma in situ, clinical stages I and II melanoma regardless of biopsy margins
• If significant delay of definitive primary tumor excision is anticipated, the precise location of the biopsy site should be accurately documented (i.e., via photography, with marking of site by patient or caregiver, ideally with anatomic reference points also in field of view) and saved to the patient’s electronic medical record to facilitate accurate identification at a later time). If site unclear per patient, consider collaboration with referring provider, if possible.

Alternative treatment approaches:
• Refer/transfer patients to hospital with capacity
• For patients with resectable stage III or IV melanoma (at diagnosis or recurrent), multidisciplinary case review is performed to determine modality, sequence, and timing of treatment with consideration of neoadjuvant systemic therapy when clinically feasible
• Consider palliative radiation for bulky/symptomatic disease (i.e., bleeding) if deemed appropriate following multidisciplinary and goals-of-care discussion
ACUTE PHASE III: Hospital resources are all routed to COVID-19 patients, no ventilator or ICU capacity, OR supplies exhausted. Patients in whom death is likely within hours if surgery deferred.

Cases that need to be performed as soon as feasible (status of hospital likely to progress in hours):
- All but emergent, life-saving operations should be deferred
- Consider non-surgical methods in order to temporize (ie, endoscopic or percutaneous procedures for management of gastrointestinal tract issues, management of bleeding with interventional radiology procedures and/or radiation therapy

All other cases deferred

Alternate treatment recommended
- Refer/transfer patients to hospital with capacity
- For patients with resectable stage III or IV melanoma (at diagnosis or recurrent), multidisciplinary case review should be performed to determine modality, sequence, and timing of treatment with consideration of neoadjuvant systemic therapy when clinically feasible

EARLY PHASE RECOVERY: Past the peak of COVID-19, resources are more available, and some kind of COVID-19-free environment has been secured with adequate testing and PPE.

Cases should be prioritized within the context of a complete multidisciplinary evaluation. The following should be specifically considered:
- Available institutional resources and those of nearby transfer centers
- Likelihood of cure with surgery, and progression with surgical delay
- Presence or absence of concurrent symptoms
- Availability of alternate therapies such as neoadjuvant therapy
- Physiologic status of the patient

Cases that need to be done as soon as feasible:
- Previously treated, potentially curable patients who have completed all appropriate neoadjuvant therapy
- Previously untreated, potentially curable patients anticipated to have a short and uncomplicated hospital course
- Potentially curable patients who are at risk for imminent and significant physiological decline
- Consider utilizing outpatient surgery and IV sedation when feasible

Cases that could be deferred or that may be higher risk for exposure to COVID-19 during early recovery:
- Potentially curable patients eligible for initial treatment with neoadjuvant therapy

LATE PHASE RECOVERY: Well past the peak of new COVID-19 cases, resources are nearly back to normal levels, and a substantial and high functioning COVID-19-free environment has been established.

Cases that need to be done as soon as feasible:
• Cases that were either deferred from above (and have not had surgery) or cases in higher priority levels that did not have surgery during the early phase recovery period for whatever reason
• New patients meeting priority criteria outlined above