



May 13, 1935.

Dear Doctor Mayo, -

I delayed replying to your letter in the hope that I would see Mrs. Farrow before I left Chicago for Omaha; but she does not return to Chicago until tomorrow, and I shall be back in Chicago on Wednesday. This evening I shall attend the meeting of the Nebraska Credentials Committee.

Some criticisms were voiced in the northwest -- both in Seattle and in Portland. One or two of the men in each instance stated that in their opinion too many applicants were being admitted to Fellowship. In each place there was a response by one of the members of the Committee to the effect that the College in each state is just what the Fellows of the state make it -- that the admissions are and have been entirely up to the Credentials Committee of the respective state.

Another criticism was in reference to the payment of the \$100. initiation fee, and \$25. a year dues, which one man in Portland said was more than the payments he makes to any other medical organization to which he belongs. In reply, one of our Fellows stated that there was no other medical organization of which he knew which did so much for the public and for the medical profession, and he elaborated his point in a most convincing manner.

I also heard the suggestion that younger men should be added to the Board of Regents from time to time.

As to suggestions regarding a Director of the College -- only one name was mentioned -- Dr. Kanavel; and that suggestion was reiterated again and again in each state which I visited. I attended meetings in Denver, Cheyenne, Salt Lake City, Portland, Seattle, San Francisco, and Los Angeles. I saw Dr. Kanavel in Los Angeles, and he was present at the Credentials Committee meeting of Southern California. I told him of my talk with you and Dr. Will in Salt Lake City, and of the hope which you expressed that he would reconsider his decision. But again he said he did not see how it was possible at this time. In the meantime, I believe you have written to him direct, and no doubt you have heard from him.

I shall be glad to send on to you from time to time suggestions and criticisms which I may hear.

Page No. 2.

A few days ago I wrote to Miss Edmondson regarding a forthcoming meeting of the Executive Committee of the College. I believe it is now proposed to hold the meeting in Chicago on the morning of Saturday, June 1. Among the items to be discussed are the following:

1. Clinical Congress program - San Francisco.
2. Revision of the by-laws.
3. Treasurer's report:
 - a. set-up of the books.
 - b. budget.
 - c. sale of securities.
 - d. endowment fund.
4. Arrangements in regard to SURGERY, GYNECOLOGY AND OBSTETRICS and the College.
5. Report of Dr. Crowell:
 - a. Hall of the Science and Art of Surgery.
6. Report of Dr. MacEachern:
 - a. Trinity Hospital, Little Rock, Arkansas.
 - b. Sterility of Catgut.
7. Report of Mrs. Farrow:
 - a. Credentials Committee meetings.
 - b. Insurance on portraits.
 - c. Latin American Fellows -- subscriptions to the Journal.

Formal notice of the meeting will be sent to you immediately after I return to Chicago on Wednesday of this week.

With kindest regards and best wishes to you, believe me

Sincerely yours,

Dr. Charles H. Mayo
Rochester, Minnesota

DR. CHARLES H. MAYO
ROCHESTER, MINN.

April 29

1935

Miss Eleanor K. Grimm
American College of Surgeons
40 East Erie Street
Chicago, Illinois:

My dear Miss Grimm:

I wish you would send me by return mail
Doctor Allen Kanavel's address.

Doctor Will and I travel over this
country a great deal and, as you know, we have just
returned from a 11,000 mile trip. We met with the
doctors in many places, and the general discussion is
that the College is still in the hands of the men who
started it, and that we were along in years when we
started it. They think that the professional
youth of the country is not represented at all, and that
we do not get their viewpoint. I am writing this
to you because we met in the West. I wish you would
show this letter to Mrs. Farrow, and let me know what
you hear, and what your viewpoint is. I shall not
disclose it at any time.

I had thought of getting off the Board
of Regents at the June meeting, unless there is some-
thing really to be accomplished. This next year will,
I believe, be the hard year for the College.

Sincerely yours

C. H. Mayo

CHM/E



Charles H. Mayo.
With kind regards to Miss Eleanor Grimm.



William F. Mayo



N. J. Mayo
To Miss Elvira Grimm with sincere esteem



GOLDEN ANNIVERSARY
DR. AND MRS. WILLIAM J. MAYO

November 20, 1884--November 20, 1934

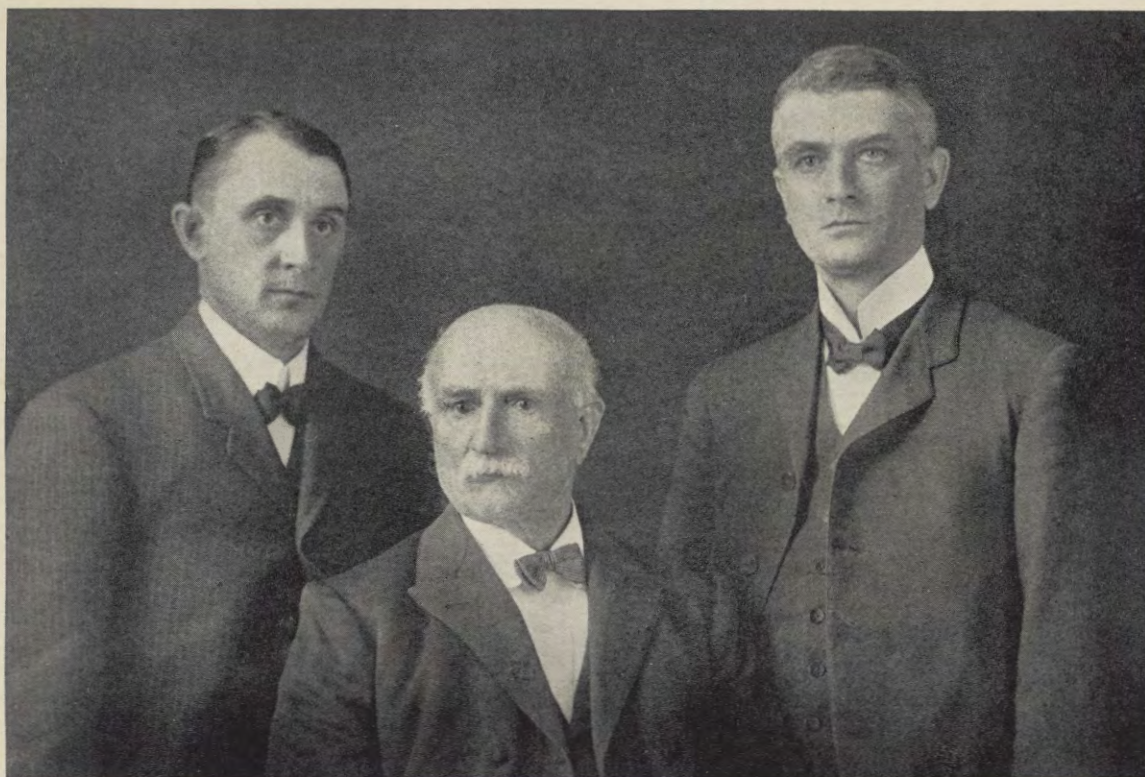


A TRIBUTE TO THE MAYOS—The President at Rochester, Minn., with Dr. Charles Mayo (center) and Dr. William Mayo.



MAYOR KELLY signs the \$22,500,000 teachers' pay ordinances. Standing: Ald. John Toman (left), Ald. John S. Clark (center), and E. J. Padden, deputy city clerk.

(Tribune photo.)



CHARLES HORACE MAYO

WILLIAM WORRALL MAYO

WILLIAM JAMES MAYO

DR. WILLIAM J. MAYO
ROCHESTER, MINN.

June 29, 1929.

Dear Miss Grimm,

I am writing to thank you for your greeting on my birthday. It has added pleasure to the day for me, and I appreciate your thoughtfulness in remembering me.

We were all very happy to be of any service to you, and especially to be the means of relieving your worry.

We are looking forward to having you with us in Rochester again soon when you have more leisure.

With kind personal regards,

Sincerely yours,

W. J. Mayo

Miss Eleanor Grimm,
54 East Erie Street,
Chicago, Illinois.

A Happy new year.

1-9-33

Dr. and Mrs. William J. Mayo

701 College Hill

Rochester, Minn.

DR. WILLIAM J. MAYO
ROCHESTER, MINN.

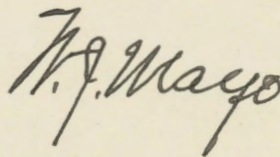
August 13, 1934

Dear Miss Grimm:

You were very kind to telegraph Dr. Charlie and me your congratulations on the visit of the President to Rochester and the citation by the American Legion. We appreciate your remembrance, and thank you very much.

With kindest personal regards in which Dr. Charlie joins me,

Sincerely yours,

A handwritten signature in dark ink, appearing to read "W. J. Mayo". The signature is written in a cursive style with a large, prominent initial "W".

Miss Eleanor K. Grimm
54 East Erie Street
Chicago, Illinois

DR. WILLIAM J. MAYO
ROCHESTER, MINN.

July 2, 1938

Dear Miss Grimm,

I thank you very much for your telegram of greetings and good wishes on my birthday. Mrs. Mayo was as much pleased as I was at your remembrance, and we join in sending you our thanks and our kindest personal regards.

Mrs. Guthrey showed me your recent letter to her. I appreciated your message for me; when I am in Chicago again, I hope to call on you all at the College offices.

Sincerely yours,

W. J. Mayo

Miss Eleanor Grimm,
American College of Surgeons,
54 East Erie Street,
Chicago, Illinois.

DR. WILLIAM J. MAYO
ROCHESTER, MINN.

June 5, 1939

Dear Eleanor,

Dr. Will appreciates very much
your message of sympathy in Mr. Charlie's
death and sends you his grateful ac-
knowledgment and personal regard. - He
has stood the sorrow and stress better than

we had dared to hope, and he apparently
is getting on well as to convalescence
from his serious operation April 22.

Sincerely yours,

Nora H. Gutteney

Miss Eleanor Quinn
Chicago

DR. WILLIAM J. MAYO
ROCHESTER, MINN.

July 3, 1939

Dear Miss Grimm,

There is no one's remembrance I appreciate more than I do yours and I am pleased to have the opportunity to thank you once more for your kind thoughtfulness in sending me greetings on my seventy-eighth birthday.

I apparently am getting on very well, have gained in weight, and Mrs. Mayo and I get out once or twice a day for a short automobile drive.

We join in sending you kind regards.

Sincerely yours,

W. J. Mayo

Miss Eleanor Grimm
American College of Surgeons
40 East Erie Street
Chicago, Illinois

MAYO CLINIC

ROCHESTER, MINNESOTA

July 21, 1939

Dear Eleanor,

Mr. and Mrs. Purcell came to see me yesterday afternoon, and this morning we have Mrs. Purcell started in Dr. Haines' section. Your letters just came, and she has hers and the one for Dr. Adson, who is in town. One of the younger men at this moment is taking the preliminary notes, then Dr. Haines is to see her, and Dr. Adson. Thank you for writing me. I am glad to see them both, and so is Kate, who helped them register this morning, - I am commuting between Rochester and Stewartville more or less this summer and don't always arrive at my customary earlier hour. We both shall keep in touch with Mr. and Mrs. Purcell and do everything we can to smooth the way. She seems happy and satisfied this morning. She is a sweet child.

I will tell Dr. Will you wrote about him and sent greetings and regards. But the news I must give you, and please keep / it confidential, will grieve you I think almost as much as it grieves me, and more I cannot say. He got on pretty well for a while, but came to a standstill two or three weeks ago and has been losing ground. The Balfours started home from London July 14 and arrive this afternoon, which is a great comfort to Dr. Will and of course to them. He was so eager that Dr. Balfour should go over for his FRCS, said to me one day, "If I knew that I should die tomorrow, I would want Don to go." He puts on his usual superb "show" and tries to keep every one in good spirits; you know him so well, you know just how he is.

I will write you again later, and I hope, perhaps this fall, to see you.

With love,

Sincerely yours,

Kara G.

August 15, 1939

Dear Cleam,

Your note, and your
care, and your thought-
fulness in sending them
have helped me in these
days of emptiness. I know
your sorrow in Dr. Will's
going, and I am sure
you know mine and as
few others could.

The place is blank
without him and it
would be almost easier
not to be here, but I
should show him poor
respect to leave, especially
when I know that he
wanted me to stay in
the clinic, at least

for some time. The only
thing for all of us is to
try to go on in the tra-
ditions which he established.

I do hope that I
may see you before
long.

My thanks and my
love to you.

Wesley



OSCAR
CHICAGO

Cunard White Star
R.M.S. "Queen Mary"

Somewhere on the Atlantic.
Sunday Evening.
May-29-1938.

My dear Grimmy.

In the midst of the gaities of Sunday afternoon on the Queen Mary, the tragic news of Doctor Kanavel's accidental death reached me through Doctor Crowell's cable. Needless to say, like the rest of you, I was shocked beyond expression. I just couldn't get over it. I could only picture him as I saw him when giving him good-bye the other day.

I know how you feel personally- you perhaps was closer to him than any of us at the College and naturally so because of your many years with Doctor Martin. For his three

children my heart goes out-no father and no mother and perhaps no one to be father or mother to them but it is a blessing he gave them such a good start in life. They are still young though. We all are so helpless in tragedies like this. I assume you or Mrs. Martin or some one will go to them temporarily.

The old guard of the College is passing on - following in fairly rapid succession has been Doctor Martin, Greenough, Jeff Miller and now Kanavel. Then again the Mayos are out of the picture and all this may give us some concern in the transition period from the old to the new. Crile himself is getting up in years and not as rugged as he used to be and I worry much about him using air planes so much. I fear that the old anchorage that Doctor Martin gave the College must need our guarding more than ever. With Kanavel gone you know what that always meant to the safety of the College or at least its sound progress.

I would like to be with you all at this time to talk things over at least but I know that there is not so much we can do and have to simply take the things as they come along. One never knows what is next in store for any of us.

My sincerest to you all.

Mac.

Written in haste to get the closing mail for Plymouth.

2589-1

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TEL. Wabach 2-6006
55 E. MADISON ST.
CHICAGO 3, ILL.



ELEANOR K. GRIMM (GRIMMY)

Justa Club 1948

Eleanor K. Grimm was born under a lucky star, which has shone more brightly ever since. As a more or less unorganized bit of protoplasm she saw the light of day in St. Elizabeth's Hospital here in Chicago.

She immediately showed unusual basic intelligence which evidenced itself in an ever increasing degree throughout school days and up to the present and we have positive evidence that it will continue. She was described by teachers as an unusually smart kid in school.

Coming now to the more interesting part of her life we see her playing many roles but always a modest, earnest, serious young girl facing a world of trials and tribulations when starting out as a young, unsophisticated stenographer like many others. But concentration of mind on work, speed, accuracy, neatness, thoroughness, courtesy, willingness, interest and more than "57" varieties of qualifications was for her a rapid rise in the world in secretarial and executive capacities.

Early in her career, Eleanor became associated with a great leader in medicine and a statesman also. This occurred at the time of World War I. It was Dr. Franklin H. Martin, who was a noted surgeon of this city and one who made ideals come to practical realization in the founding and organization of the American College of Surgeons to which Eleanor has been attached for a number of years. Doctor Martin was the Director-General of the College from the time it came into existence in 1913 - one year before the outbreak of World War I - till the time of his death in 1935. He was also the founder of the now official journal of the American College of Surgeon which is regarded as the leading surgical journal in the world today.

It fell to the lot of Dr. Martin to organize the Medical Corps of the United States Army for World War I. This he had to do with great speed and he did it well under tremendous difficulties.

And why do I mention this? Because Eleanor was at his side all the time throughout all these great events. She was his secretary and the one who handled all the important details in the daily life of one of the greatest leaders in medical organization the world has ever known. Her close association with Dr. Martin gave her an unusual experience, not only in the role of top secretary, but in executive work, and also first hand training in diplomatic relations.

After the War four great books were written under the authorship of Dr. Franklin H. Martin. I hope you have read:

The Joy of Living

Digest of the Proceedings of the Council of National Defense
During World War I

Fifty Years of Medicine

and

South America

The subject matter of these books is beautifully and interestingly written and in this work Dr. Martin's great aide was Eleanor, for she was actively part and parcel of his active life.

Following World War I, six goodwill tours of Fellows of the American College of Surgeons were made to South American countries and in this important program of inter-American relations Eleanor played a leading role and had a great deal to do in compiling the data for the book on South America describing the tours. She speaks Spanish and knows more about Latin American countries than anyone I know.

Well, so much for that, but there are many other things about Eleanor not yet in print.

On the death of Dr. Martin and in the reorganizations which followed, Eleanor joined the American College of Surgeons fulltime as Secretary to the Board

of Regents and as an executive of that organization. Here her duties are many and most important. In this position she sits as a member of the Administrative Board of five, of which our good friend, Dr. MacEachern is chairman.

Eleanor and Dr. MacEachern work very closely together and make an ideal team in handling the problems and the work of the College. A notable example is the Regional Meetings of the College which they handle in most part and the success of which is, Dr. MacEachern says, "due to Miss Grimm's marvelous mastery of details and handling people, these meetings are characterized by smooth running and goodwill." In passing, it is worthy to note that Eleanor and Mac carried the United States and Canada during World War II during three successive years - 1942, 1943 and 1944 - with War Sessions, some 68 in all, in which the United States Army, Navy, Public Health and other governmental agencies cooperated. This was a great accomplishment -- days and days of hard work and travel -- when travel was difficult and often without regular meals and restful nights -- three different cities and meetings a week for 7 or 8 weeks in succession. It is reported that on many occasions Eleanor had to wash her own stockings (and unmentionables) because the laundries couldn't keep up with her.

But our story is not ended. She is editor of the Bulletin of the American College of Surgeons and its other publications -- a perfect job and never an error as you may well surmise.

She has for years looked after the Medical Motion Picture Program of the American College of Surgeons and just recently has been made Director of the Department of Medical Motion Pictures there. It would be interesting for you to know some of Eleanor's accomplishments in motion picture work. You all remember the beautiful picture, "White Battalions - Serving All Mankind" directed by Miss Grimm

and Doctor MacEachern and produced by the Chicago Film Laboratory. Later there was another picture she assisted in directing and indeed she did the major part of the work. I hope you all saw "R.N. - Serving All Mankind," which was the great nurse recruiting film of the war. Her work in connection with medical motion pictures is well illustrated in the fact that approximately 3,000 medical motion pictures have been reviewed under her direction, of which about 900 now bear the legend:

"Passed by the Committee on Medical Motion Pictures of the
American College of Surgeons."

Through her efforts and in cooperation with the office of the Coordinator of Inter-American Affairs and the Director of Cultural Relations of the State Department many of these pictures of the most highly educational nature have been put into circulation in Latin American countries, China, South Africa, Turkey, Australasia, England, Iran and other countries. In many of these the legends had to be translated into the language of the country to which sent.

Eleanor has three unusual hobbies: printers' schedules, by-laws and pink carbon copies of all letters of which she must have copies from other departments in the American College of Surgeons for her files.

Well, here is a great girl -- Grimmy -- as they all call her. She is the prototype of what I picture as YOUTH. Perhaps you don't know what that is, and it fittingly portrays Eleanor, so I want to read it to you:

"Youth is not a time of life; it is a state of mind. It is not a matter of ripe cheeks, red lips, and supple knees. It is a temper of the will, a quality of the imagination, a vigor of the emotions.

"Youth means a temperamental predominance of courage over timidity, of the appetite of adventure over the love of ease. This often exists in a person of 50 more than in a youth of 20.

"Nobody grows old by merely living a number of years. People grow old only by deserting their ideals. Years wrinkle the skin, but to give up enthusiasm wrinkles the soul. Worry, doubt, self-distrust, fear and despair - these are the long years that bow the head and turn the growing spirit back to dust.

"You are as young as your self-confidence, as old as your fear; as young as your hope, as old as your despair.

"In the central place of your heart there is a wireless station; so long as it receives messages of beauty, hope, cheer, grandeur, courage and power from the earth, from man, and from the infinite, so long are you young.

"When the wires are all down, and all the central place of your heart is covered with the snows of pessimism and the ice of cynicism, then are you grown old indeed, and may God have mercy on your soul!"

And now, I must close. After this girl, Eleanor, leaves this earth which we pray will be not for many, many, many, years this fitting epitaph should mark the place where she rests:

And so we're glad--not that our friend has gone
But that the earth she loved and lived upon
Is our earth too: and that we've closely known
and loved her, and our love for her we've shown.
Tears at her departure? no, a smile
That we could walk with her a little while.



White Bathing




~~Remember~~ [?]

Remember?

Mr Mac E and some of
his loyal 'assistants'

RIV^s

RN'



Christmas 1950

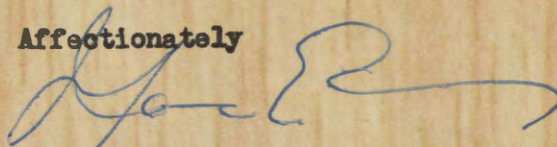
Now Grimmy, there is one matter which distresses me so much and that is the coldness of the American College of Surgeons to me after 27 years of devoted service. I know the situation emanates from The Director on very, very false premises. I didn't send you that letter yet but will make a search for it. Graham, Cole and Cave wrote me lovely letters. All the magazines mentioned Malcolm T. MacEachern Day except the BULLETIN of the College. No one sent me congratulations from the College that day except a few of the girls and Shannon, despite the fact I received 405 of the grandest messages ever. I sense this condition whenever I go to the College and it is most disheartening that after 27 years of genuinely hard work, I should be ignored there. I have been more than totally loyal to the College but there is no evidence of appreciation - outside of my pension, of course, which I appreciate ever, ever so much.

I have never had the slightest to do with the International College of Surgeons, other than being nice to them as I am to other allied organizations - the American Medical Association, American College of Physicians, American College of Radiology, etc. This attitude saddens me, indeed. I have received so many citations and recognitions from organizations of the United States, Canada, Australia, and South America - surely people don't think I am fooling them.

Now Grimmy, I open my heart to you because of the happy years we spent together.

My sincerest wishes for the Merriest Christmas ever and a New Year of Happiness, Health and Prosperity.

Affectionately



Malcolm T. MacEachern, M.D., C.M.

American Hospital Association

18 EAST DIVISION STREET · CHICAGO 10, ILLINOIS

October 3, 1951

Miss Eleanor K. Grimm
Administrative Assistant and Secretary of the Board of Regents
American College of Surgeons
40 East Erie Street
Chicago, Illinois

My dear Miss Grimm

The September, 1951, Bulletin is on my desk and it is most excellent - it is a masterpiece. Only the inherent genius, ability, thoroughness, meticulous care, superior judgement, and finesse of execution of one Miss Grimm could do it. No one else could. It is complete, informative and splendidly styled throughout. My congratulations!

The announcement of your retirement in December, brought me sadness. Although I sensed it all along, it was in a measure a shock to me for I very suddenly recalled our many days and years together, during the life of Doctor Franklin Martin and subsequent years. It was a long and wonderful time to be associated in a great cause now taken over by a new group, but never with the vision of Martin, Crile, or Abell - no, never again. They were great men and were it not for them we would have no American College of Surgeons today.

Without conceit I can say truthfully that following Doctor Martin's death, it was you, Crile, Abell, and myself, who kept the College on an even keel. You, of course, will say "no" because of modesty, but the unwritten record would prove it. We had no jealousies, no prejudices, no personal aspirations, but simply the good of the College ever in mind. It was the inspiration and continuing spirit of Doctor Martin that guided us over many troubled seas, as you well know.

The words about you in the Bulletin are indeed wonderful. While expressive as they may be, words will never tell what you have done for the American College of Surgeons (and little me in my work with the College). And so it is, your lovely verse so often repeated and said to me by you on my retirement, applies very fully in your case.

As I said, the Bulletin is par excellence. I have three sincere comments to offer. (1) The tribute to you is a most wonderful one and I know will gladden the hearts of everyone in the College. (2) Doctor Loyal Davis' tribute to Miss Spencer is grand and I am so glad he did it, indeed he could not have said more, and I know she will appreciate it. (3) I note with regret the College has foresaken their Director Emeritus by leaving

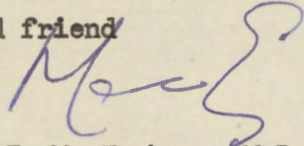
Miss Eleanor K. Grimm/2

October 3, 1951

his name off the roster of officers where it appeared formerly. Of course, I can surmise why you did this and it was not of your own making. Two or three persons have already called it to my attention. However, it will make very little difference to me for I can look back with satisfaction and realize that although I gave a great share of my life to the College, it was appreciated by nearly everyone.

So much for the time being. In a few days I will let you see my new apartment after I put the finishing touches on it.

Your old friend

A handwritten signature in blue ink, appearing to read 'MacEachern', written over the typed name below.

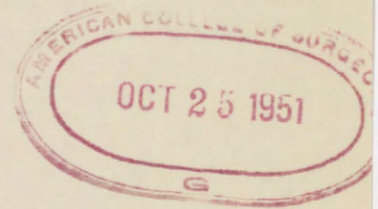
Malcolm T. MacEachern, M.D., C.M.

DEPARTMENT OF SURGERY



UNIVERSITY HOSPITAL
EDMONTON, ALBERTA

October 22, 1951.



Miss E. Grimm,
Secretary,
Board of Regents,
American College of Surgeons,
40 East Erie Street,
Chicago, Illinois.

Dear Miss Grimm:

I have recently returned from the East from a meeting of the Royal College of Surgeons of Canada and I consequently just received your letter referable to your retirement. I was certainly very disappointed to think this will be your last Congress in an official capacity and I know that I express the wishes of all your many friends in the College that your retirement may be a happy and lengthy one. It would appear to me that it will be some time before the loyalty, devotion to the interests of the College, and pleasant cooperation will be again exhibited in any employee of the American College to the same extent that characterized your service.

With my kindest personal regards and looking forward to seeing you at San Francisco.

Very sincerely yours,

Walter C. MacKenzie, M.D., F.A.C.S.

WCMc/ad

DEPARTMENT OF SURGERY



UNIVERSITY HOSPITAL
EDMONTON, ALBERTA

December 1, 1952

Miss E. Grimm,
Route #1, Box 67,
Burlington, Wisconsin.

Dear Miss Grimm:

I was delighted indeed to receive your card and to realize what a wonderful trip you are having. May I express the hope that the week of Riviera sunshine was just what you would want it to be.

With my kindest personal regards.

Sincerely,

A handwritten signature in cursive script that reads "Walter C. MacKenzie".

Walter C. MacKenzie, M.D.

WCMc/ad

DEPARTMENT OF SURGERY



UNIVERSITY HOSPITAL
EDMONTON, ALBERTA

December 28th, 1953.

Miss Elinor Grimm,
1630 Hyde Park Street,
SARASOTA, Florida,
U.S.A.

Dear Miss Grimm:

Mrs. MacKenzie and I were delighted to receive your Christmas Greeting and to realize that you were basking in Florida sunshine.

We hope that we will have the opportunity to see you in Atlantic City next Fall, if not before. Perhaps you might join the pilgrimage to England in May.

My kindest personal regards in which Mrs. MacKenzie would join me if she knew I were writing,

Sincerely,

A handwritten signature in blue ink that reads "Walter C. MacKenzie".

Walter C. MacKenzie, M.D.

WCMac/mw