Up Mt. Baldy
March 1929.
up to Daddy
on a red form
from the Woolston children.
Dear Doctor Kanavel,

Of course you already know of the remarkable progress which Doctor Martin has made. He walks about unassisted; goes up and downstairs; is doing some longhand writing each day; has no loss of word memory; looks well; eats well; sleeps well; talks as fluently as formerly (his voice may not be quite so strong); and apparently has recovered his old-time "pop."

You have been very close to the Doctor for many years; and it is needless for me to tell you of the great value which he has always placed upon your friendship and judgment. Perhaps I have taken my cue from my Boss; but I have had abundant opportunity during my seventeen years of affiliation with the organizations herabouts (in which you have both been so much interested) to form my own opinion of your great wisdom. Therefore, I am coming to you for some confidential advice.

It will be but a short time -- perhaps a week, maybe two -- before the Doctor will want to resume at least some of his responsibilities in connection with his official activities. You know that inactivity, and being kept in ignorance of things that are going on in the organizations in which he is so vitally interested will cause him great distress, much heartbreak, and perhaps harm. Already he is asking me questions about our affairs. What is to be my line of procedure? I am his Secretary. I have always given him loyalty to the fullest extent of my capabilities; and if any time I cannot continue to do so, my days of usefulness to him will have ended. I don't see how I can evade giving him the information which he seeks through me.

The Doctor in charge of the case has repeatedly stated to Mrs. Martin and to me (and perhaps to others) that Doctor Martin should not be consulted, either now or later, in regard to any matters connected with his organizations which will require exercise of thought or judgment; that he should no longer be the active Director-General of the College; that he should probably be a "Director-General Emeritus"; and this he has also said to Doctor Martin himself. It was evidently a very telling blow, as it preyed on the Doctor's mind for several days, and probably still does.

Inherently it is my foremost and only wish to follow the course that will prove most beneficial, now and ultimately, to Doctor Martin. And I know this is also the sentiment of everyone who is a part of the Doctor's organizations.

You, too, have been "a Doctor on the case". Won't you send me some early word that will serve to guide us now and in the immediate future, until you return to Chicago and we can advise with you in person.

Always gratefully and sincerely yours,
July 1930

My dear Mrs. Union:

I realize your uncertainty. Your own feeling is that operation was successful. We have returned to practically full activity as the directing genius of our organization. From time to time you showed a foray practical ability to handle problems that would give him serious worry. On the other hand, his mind is such that concealment will give him worry over how knowledge. There are no problems connected with $50 and the college that showed better him. I would like to see him completely detached from the Forrest Memorial. Let it sink or swim by itself. He should not become like the fatiguing trips to various Ohio state meetings and for that reason I feel he should have an assistant director appointed. A man who has vision and will assume responsibility of details.
Meeting etc - a man who can grow who the
work with an idea of relieving or winning
more and more as the years go by. I
don't think there is any reason why you should
make at the proper time tell him of our
plans for the fall meeting, and get his
approval and ideas. Present it to him more
as a thing accomplished for his approval
rather than a problem to be worked
out. Meet and consult with Porta
and have him and make a report.
Being careful again to present accomplished
things - well worked out plans for the
future for approval that bringing up
any thing that would require much
worry. Better he can handle the
Bouw can do the same with the
Civil Congress. - I think that soon if we
now he would like to be assured that
things are going all right. I disagree
with the work, regarding the turnout little
assistant to him would be better - also
I feel he will be able to do much
more work than Davis thinks. I feel
Shutting him up from everything will do
more harm than good. And we want
him to be happy and he gets his
happiness from work. That is nothing
that is pressing now for decision to
that an encouraging report from his
associates will relieve his mind. I
am not sure that 1 did not
appreciate a short summary from
each in type written form. That would
always and necessary for discussion with
the men. They could stop in personally
say things are going fine. No problems
but they have made a summary of
that has been accomplished. If
your you could say Chile and I
arranged program etc.
I also think when he is
restless. The history might he
taken up - your reason furnishing data and beginning an hour a day - and increasing its as he seems to stand the work. - I trusted that might occupy my mind without too great mental exertion.

But now help you any

We leave Sunday for the Sahara and I will return to Chicago very vision you think I showed some. 

Miss Spencer can give you my address always use air mail because mail delivery is slow.

Well regards to the office

Allen

Dear Balloon and yourself, that I thought your July editorial were fine - you both and yourselves proud. - The number looked great.
Dear Miss Furst,

Ann was back I am adding in the ‘second ten’ since I thought you might wish to plan the rest to Mrs. Martin. The ‘second ten’ is the only thing that worries me and will worry the doctor. On the other hand I do wish you feel that anything can be done. If you are feeling enough to keep the office open that is all we can do well or Martin, that is all we can do well or Martin.

Not discussing that as long as we can. After discussing that as long as we can.

I hardly know what to advise. I wish I hardly know what to advise. I wish.

I wish I hardly know what to advise. I wish.

I wish I hardly know what to advise. I wish.
and the work going on until the new year.
And with curtailed overhead—go that the
director agreed to give up his work and salary temporarily at least. But
things seem to be going well etc. He is
going to worry over it for I moved to off
leading him as long as I could.

Should we have the director at
Panama come up to the October meeting.
And have a special meeting at that time?
Do we have to decide that now? Or
be cared of him to let them all thing go

or under the guard was so there now for any
publicity and confuse our big work to Panama
with the port appropriation to carry it that
would be wiser than having some man from
the thing along. You know better than
I do about what should be done. If A.B.
wouldn’t care me put under a 2nd rate
redlining because he put under a worker e.g. Fitzgerald
man but me who is a worker e.g. Fitzgerald

or summer. We might carry on respectfully

Sorry had to break that earlier

It makes us,

from them for you.

Salvation Will putting them interested
in something else? I.e. The History of the

Matt Council—Allen
January 8, 1936

My dear Miss Grimm,

I cannot tell you that I felt somewhat distressed and to write to you our Mrs. Martin on the subject with or without when she saw him. I have some letters to pass various anxiety. But I thought it not may the part of courtesy to let or must tell you myself but also I feared if he knew that I had anticipated him that he would feel it a disagreeable and cause him to hold back on the announcement. I feel he has now a good progressive plan that anything constructively help the people andellers well answer the problem, let me know any reactions you act so that I can meet them intelligently. I have written Creel and Eisenhower was had previously Kellen.
to me. They are both very sympathetic and understanding.

How would you like the annual picture? But I made her buy a foot
of myself?

And so Martin & Co. come on
the college group about Thursday the head for letters etc. — you remember this

man directed by Mrs. Rogers -- she and I

listed at it and he seemed to approve of
a change. Since then as for the

The American College of Surgeons

furniture large type so at present and
the second line in small type. Some went like

now meeting the University of Chicago med

I put head — and a Persian Rockafeller — the

man has foreseen in or advanced to mind. Let

me know about it. He said walking. I

will write him and remand him. My idea

was that Donnelly should work up a fine

headline or two for submission to the Rogers

in May. When they meet I think

would make a good impression on them

to submit it to them.

Porter

R.
Chicago, Illinois
January 14, 1935.

Dear Doctor Knawell,

I understand, and I am sure Mrs. Martin did allow your silence after your visit with Doctor Martin. I knew of nothing that could have been more helpful to him and to the situation than the deliberate and free discussion of all difficulties and plans which took place during the Doctor's visit with you last month. He told me of your talk, and his decisions seemed to formulate themselves so naturally and easily after he returned.

Of course I know it is heart-breaking for him to give up his active leadership of the organization which he has created, and which he loves more than anything else in the world. And needless to say it is heart-breaking for those of us who have worked with him in the College for these many years (it seems incomprehensible when I consider that I have been with the College over twenty-one years -- since before it held its first meeting). But I do know that we are all eager to help along the line that will be best for Doctor Martin and for the College.

After careful thought of the subject.

Dr. Copley, beautiful letters have come to Doctor Martin from the Regents -- Drs. Abell, Fraser, Greenough, Smith, Balfour, Crile, Millar, Hafftiger, Dulles, and Mayo. Dr. Harvey's letter was very matter of fact. I have never seen replies from Dr. Millar, Addy, Jennings, Monroe, or Squier. Some of them, at least, have gone directly to Phoenix.

Though Doctor Crile had explained to Doctor Finney, during the Boston meeting (and had sent him a confirming letter early in December) in reference to the plan for Dr. Finney's retirement from the active Board, and the creation of honorary regencies for Drs. Finney, Mayo and others, no action has been taken within the past ten days. Doctor Finney wrote as follows to Doctor Martin (the major portion of the letter bore another subject):

Dr. Martin, as you may have heard, has been in charge of the American College of Surgeons, an institution that I am no longer a member of the Board of Regents. Not having received any notification to that effect, I wonder just where I am. I am taking this opportunity to assure the Regents of the fact that I am no longer a member of their Board of Governors.

Doctor Martin did not say anything about the change for our College letterheads. He did hand me, with a stack of other papers to be filed, the enclosed slip which I am sure now that you must have prepared and have given to him when you saw him in Pahadona. I did not have a chance to go through the papers until after Doctor Martin had left for Phoenix, and therefore did not discuss the matter with him. Perhaps it will be better for you to write to him about it, as you suggest.
Now as to the motion picture film "That Man May Live", I did a splendid job of it, and I am enthusiastic about the picture as a whole. To be sure it does give the impression that it is a finished, staged production, and that is just the biggest point in its favor. It is exceptionally well-done, and the anti-Semites can never accuse us of having "staged" or "faked" it, as it rings true throughout. I am enclosing some details pertaining to the film, which were prepared to send to our association committees in the various states. I am also enclosing a copy of the suggestions which have been formulated for these same committees. I believe Doctor Growell expects to have a copy of the finished picture sent to you in the immediate future, as it will be unnecessary for me to say more about it. I will wait to repeat that I like it, and although you will be more critical than anyone else, so far as your part in the picture is concerned, I am sure you will conclude that it is a job well done from every standpoint.

Please remember me to Mrs. Growell and to Fatsy, David, and Richard, and believe me EVER YOURS,

Always sincerely yours,

[Signature]

Dr. Allan B. Growell
1015 South E. Molino Avenue
Pasadena, California

I am glad to learn that you are going to send me the pictures. I shall be glad to see what you have done.

[Signature]
Thursday

My dear Mrs. Swimm,

I am greatly relieved to

have your note saying your part in the film

was not too bad. I was worried about it.

I am returning the slip. I dislike

to bring it up with Dr. Smith again unless it

is necessary. Would it not be better for you

to write him yourself. The slip and say you

found it among his papers and ask him

what he intended you to do with it.

Cornell telegraphed that Dr. Smith

was to have a picture and that he had

asked him to send it to me for showing

to Azure. I wrote to him suggesting that

he come over here and see Azure with me and

today received a telegram saying- "Film not

eyed received well. Communicate what you

then it comes" and he may come over. That

recommends me that if any thing comes up
May 13, 1935.

Dear Doctor Kanawel,

I returned to Chicago a week ago today; and I am now in Omaha for the purpose of attending a Credentials Committee meeting this evening. Mrs. Farrow will return to Chicago from Albany, New York, tomorrow morning; Dr. Crowell is in Georgia or Florida, and Dr. MacEachern is in Dallas, Texas. I shall be back in Chicago on Wednesday morning.

Last Friday I talked with Mrs. Martin in reference to the Journal and the College. She told me she had written to Dr. Squier, suggesting the following:

1. From her standpoint, it would appear to be better if the College were to make the offer to her and have her accept the offer, rather than to have the offer come from her and be accepted by the College.

2. Instead of $18,000 per year and additional amounts up to $25,000, if the earnings of the Journal warrant such additional amounts, she would prefer to have $30,000 a year, effective at once, and each year hereafter, regardless of the earnings of the Journal. (She feels this amount is fair and just in view of the fact that she would be giving up the securities of the Journal; and $30,000 was the salary which Doctor Martin was receiving before the 10% reduction several years ago.)

3. Payment should be made to Mrs. Martin directly from the College, and not by the Surgical Publishing Company.

In view of Mrs. Martin's suggestion, and appreciating that we were in a vicious circle at present and that the matter should be settled at as early a date as possible, I asked Mrs. Martin if she would approve of the following course:

1. Have an agreement prepared immediately, along the lines she has suggested, by the legal counsel of the College, Mr. Ralph Butler (Mr. Vedder being the man of that firm in whom we all have confidence).

2. Then, if Mrs. Martin desires (and I know she does) have the agreement reviewed by Dr. Squier's attorney and also by Mr. Clay Hollister and his man, Merrick, in Grand Rapids.

I told Mrs. Martin that Dr. Squier's attorney was working in the dark at present, as he did not have actual facts and figures
May 13, 1935.

Dear Doctor Kanavel,

I returned.
on which to base his suggestions, and that Dr. Squier had urged that the matter be carried forward in Chicago, where all information was readily available; also that Dr. Squier's attorney and Mr. Hollister's man would be in a position to pick out the flaws and weak points in the agreement after it was prepared by Butler's firm, which would really accomplish the purpose which Mrs. Martin desired.

Mrs. Martin agreed that the plan I had suggested was without a doubt the most feasible one to follow. Therefore:

1. I wrote immediately to Dr. Squier, and he heartily approves.

2. Yesterday morning I saw Dr. Crile in Chicago, between his trains, and he too is fully in accord with the suggestion that the matter be taken immediately to Rush Butler's man, Vedder — by Dr. Besley representing the College, and Mr. Ballou representing the Journal. (Dr. Crile rather disapproved, however, of the suggestion of $20,000 instead of $18,000, as he does not consider that the Journal will be an asset to the College. Of course I said as much as I could to counteract his opinion.)

The Journal auditors will undoubtedly be consulted immediately by Butler's office, and after the tentative agreement is drawn, and before it is presented to Mrs. Martin for perusal by herself, Dr. Squier's attorney, and Mr. Hollister's man, the College auditors will no doubt peruse it to pick out weak points from the standpoint of the College — regarding tax complications, etc.

And my purpose in writing this letter to you is to be sure that the above suggestions meet with your approval. It is Dr. Crile's hope that the agreement may be in such form as to enable the Executive Committee to peruse it at the meeting which will probably be called for 9:00 A.M. (central standard time) Saturday, June 1, at the offices of the College in Chicago. Then the agreement is to be submitted, as I understand it, to the Regents (by mail) for final action.

I have discussed the above matters with Dr. Besley and Mr. Ballou, and they both heartily approve of the plan if it meets with your approval. Needless to say we are all hoping that you will be able to attend the Executive Committee meeting on June 1 — particularly if the Journal — College matter is to be settled at that time. Dr. Besley, Mr. Ballou, and I feel that it can be gotten into shape, though there is none too much time.

I am sending this off to you by Air Mail in the hope that it will reach you tomorrow, Tuesday, morning. If we can have your reaction
on Wednesday morning (by Air Mail or telegram), Dr. Besley and Mr. Ballou will go immediately to Mr. Butler's office.

I am leaving here tomorrow and shall be back in Chicago on Wednesday morning.

A copy of the suggested agenda for the June first meeting is enclosed herewith.

I was so happy to have the nice visit with all of you in Pasadena, and I am writing to Mrs. Kanavel today.

With my best wishes to all of you, believe me

Sincerely yours,

Dr. Allen B. Kanavel
1015 South El Molino Avenue
Pasadena, California

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WESTERN UNION GIFT ORDERS SOLVE THE PERPLEXING QUESTION OF WHAT TO GIVE
January 28, 1937.

Dear Doctor Kanaval,

This is a belated acknowledgment of the case of oranges which arrived at the College last week, and which have since that time been enjoyed by one and all of the organization. The oranges were delicious, and the staff have asked me to extend their thanks to you.

These have been busy days at the College. We are in the midst of arrangements for the Atlanta meeting, a program of which was sent to you a day or two ago. The local committee on arrangements assures us that the floods, which have not materially affected the area which is covered by the Atlanta meeting, will not affect the attendance to any marked degree. Dr. Mac Leach, Dr. Crowell, and I leave for Atlanta on Saturday evening, and we expect to arrive in Atlanta by the night of the 31st.

The Executive Committee meeting was held last Saturday. The minutes will be sent to you tomorrow. Dr. Abell was unable to attend because of a previous engagement which he had in the East. Our thoughts have been with him this week, for we hear that about two-thirds of Louisville is under water. Much to our surprise, Dr. Abell appeared at the office this morning. After he finished his engagement in New York he was unable to get back to Louisville. The nearest he could get to it was Chicago. He arrived here on Tuesday morning, and for two whole days and nights he sat anxiously at the telephone in his room at the Palmer House, hoping to receive some word from his family in Louisville. He never left his room and never used the telephone, except to try to get Louisville, for fear he might miss an incoming call. All train service to Louisville is discontinued, and no planes have been going there, except under the Red Cross. In utter despair he finally came to us. By telephoning to Admiral Grayson in Washington, I secured proper credentials for him through the Red Cross which gave him entrance to Louisville; and I secured a seat for him in a special plane which was being sent to Louisville with medical supplies. Dr. M.C. Cormack will facilitate his entry into the city; and I hope he will be united with some members of his family. One son was marooned in his home; Mrs. Abell was in St. Joseph's Hospital, and another son, when last heard from by Dr. Abell, was in Ashland, Kentucky, trying to make his way home to Louisville. Dr. Abell said the floods from all of the reports he was able to get, were so much worse than at any time in the past, that he was unable to comprehend it all. The Abell home is under water to the second story.

We all hope that your relatives in Evansville are safe and well.

Our good wishes to you and to yours, always.

Sincerely yours,
My dear Mrs. Newman

You were very kind to remember me on my birthday. They are coming almost too often now. However, we spent a happy day. I had three friends in for dinner and we played bridge during the evening. Mrs. Newman and I cleared our minds had quite a time getting up a nice dinner and making it pleasant.

I am so fortunate to have such good friends.

Tell me over the holidays and the children behavior to their hearts content and their toes much to their distress.

Today I am busy helping Paul make a pew house, 4 x 8 roof, three piers, walls, table, cupboards and everything in the house 20 + 40 lodge barely built. Come and see

Yours

Constantly

Allen.
My dear Eleanor,

Here are the

reminders - were here on -

MERRY CHRISTMAS - HAPPY NEW YEAR

And they wish you on

Merry Christmas

Allen

1937
My dear Reverend

Here you will receive a

box of oranges, please give a generous

portion to the members of the Admin Bd.

and distribute the balance to the remainder of

the staff.


